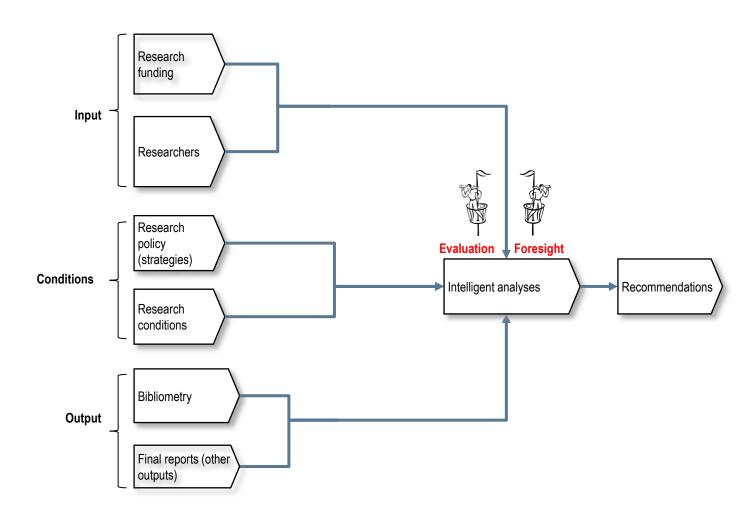
State-of-the-art (tools and analyses)



1) Aim — Joint strategy development – emerging themes with overarching scientific relevance for actors in Europe)

2) Data to perform foresight in an informed way

- Input (money and researchers) and output data (indicators of performance wider than bibliometry) with relevant classifications
- 2) Conditions for research and researchers
- 3) Policy documents (strategies)

3) Organising data in Europe?

- 1) Recommendations for common funding/output databases?
- 2) Common structures for horizon scanning?
- 4) Foresight methods for performing intelligent interpretation of data

Foresight to address grand challenges?

- increased complexity, uncertainty, unpredictability sharpens the need for flexible knowledge
- Need for long-term priorities and strategies
- Need for continuous strategic dialogue between stakeholders

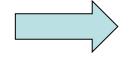
Different foci in foresight

	R&D focus	Techno-econ focus	Society-econ focus
Goal	•Identify R&D priorities	•Identify research topics relevant for different sectors	•Identify research topics to address societal challenges
Rationale	National prestige High quality reseach – international focus	 Increase competitiveness Address market failure Strengthen collaboration science - industry 	 Contribute to increased quality of life Address system failure Strengthen national innovation
Participants	•researchers •policymakers •ministries	•industry•researchers•policymakers	policymakersother stakeholdersresearchersindustry

Trends in use of methods

- Quantitative → qualitative
- Analytic → creative
- Normative vs. explorative
- One-dimensional → complex
- Expert based → broad participation
- Trend extrapolation → alternative futures
- One time exercise → continuity





Metods and techniques complement each other

A typology

Dimensjoner

Knowledge	Opinions	Actions	
Lack of explicit knowledge Lack of knowledge about consequences	Lack of political focus Lack of public debate Lack of future thinking	•Follow-up activities needed •New policy orientation needed	
•Unclear conflict structure	Lack of self reflexion Actors in a lock-in situation Lack of communication	New forks of governance needed Need for a broad societal debate	
Lack of knowledge about policy goalsNeed for evaluating existing policy	Policy does not tackle complexity Lack of political legitimacy	 Policy alternatives must be identified New innovation processes must be implemented Need for new legislation 	

Topics

Dimensjoner Social processes

Policy

Kilde: TAMI

Different activities – relevant foresight methods ForSociety tool-kit

Dimensions

Knowledge	Opinions	Actions
-----------	----------	---------

Relevance Trees					Expert panels
Expert panels	Con	sensus conf	erence	S&T Ro	admapping
Delphi	ST	EEPV			-
Critical & Key Technologies					Backcasting
Cross impact analysis	Horiz	on scanning			
Structural analysis	Scen	SV arios	VOT		
Agent modelling	Stakeh Gami	Citizen older panels		Creativit enario wo	y methods rkshop
Discourse Analysis	Po	lling			Multi-Criteria Analysis

Topic

Social processes

Dimensions

Policy

Stimulate the dialogue between science and society to address grand challenges

- Use different ESF Forward looks systemically and across disciplines and topics
- Involvement of different actors of society, not only experts in different fields
 - Involvement of decision makers
- Participation in all phases of the research process – relevant strategies for involvement

